

Capital Markets Day 2026

Agenda

Wednesday, 21 October 2026 · Verte Hotel, Warsaw

Moderated by **Tanya Beckett** · Journalist, BBC

TIME	SESSION	SPEAKERS	
8:30 – 8:50	Registration and Welcome Coffee		
9:00 – 9:15	Opening Remarks	Marek Noetzel <i>Chief Executive Officer, NEPI Rockcastle</i>	
		George Aase <i>Chairman of the Board, NEPI Rockcastle</i>	
9:15 – 10:15	The Context <i>Global Macroeconomic and Geopolitical Environment</i>	Jens Larsen <i>Practice Head, Geoeconomics Eurasia Group</i>	
10:15 – 10:25	Comfort Break		
10:25 – 11:25	The Product <i>The Future of Physical Retail and Consumer Trends</i>	Doug Stephens <i>Business Futurist and Retail Expert</i>	
11:25 – 11:40	Coffee Break		
11:40 – 13:00	The Investment Opportunity <i>NEPI Rockcastle's Case for Solid Long-Term Returns</i>	Marek Noetzel <i>Chief Executive Officer</i>	Eliza Predoiu <i>Chief Financial Officer</i>
		Marius Barbu <i>Chief Operating Officer</i>	Anca Nacu <i>Chief Investment Officer</i>
13:00 – 13:45	The Roundtable <i>Strategic Investment Decisions in Retail Real Estate in the Era of AI and Changing Social Paradigms</i> Moderator: Tanya Beckett	Doug Stephens <i>Business Futurist</i>	Steven Brown <i>CEO, Fortress · NEPI Rockcastle Board</i>
		Marek Noetzel <i>CEO, NEPI Rockcastle</i>	Analyst <i>To be announced</i>
13:45	Lunch		
15:15 – 18:30	Warsaw Tour	<i>All guests and the NEPI Rockcastle team</i>	

This is the preliminary programme and may be subject to change.